

Annual Report 2024–2025

Accessibility, Belonging, Community

The building blocks for a healthy, thriving,
and connected community.



A message from the CEO & Board Chair

At Stonehenge, Accessibility, Belonging and Community are more than values — they are commitments that guide everything we do.

This year, along with our valued community partners, we proudly celebrated the opening of our Permanent Supportive Housing program at 10 Shelldale Crescent — a milestone that embodies accessibility, belonging, and community in action. More than a building, 10 Shelldale is a foundation for stability, hope, and connection for individuals who have often faced barriers to housing and services.

Accessibility means offering services without unnecessary barriers, meeting people where they are at with compassion and respect. **Belonging** is about ensuring that everyone feels seen, valued, and accepted — essential ingredients for healing and recovery. **Community** reminds us that lasting change is possible only when we work together, supporting one another and building shared strength.

The launch of 10 Shelldale and the program examples provided in this report reflect what is possible when these values are not just words, but deeply integrated into every decision, program, and relationship. They also reflect the resilience of those we serve and the dedication of our staff, partners, and supporters.

As we look ahead, we remain committed to fostering spaces where every individual feels they belong, has access to the support they need, and can participate fully in the life of their community.

Thank you for standing with us as we continue this vital work.



KRISTIN KERR
CEO



LAURA WILKIESON
Board Chair

“ Federico’s Story

Attending Stonehenge Therapeutic Community was a turning point in my life. Stonehenge provided me with the tools, support, and space I needed to rebuild and rediscover who I am. The experience changed me for the better, and after years of focusing on healing and growth, I felt a deep calling to give back.

Joining the Stonehenge Board of Directors was more than an honor—it was a chance to contribute to the place that helped me find hope, purpose, and strength. Stonehenge didn’t just help me recover; it inspired me to become part of something bigger.

Federico Olivieri, Stonehenge Alumni and Board of Directors



4,079
People Served

48,184
Face-to-Face Visits

Executive Members

Chair

Laura Wilkieson

Vice Chair

Joanna Kuczynska

Treasurer

Amanda Van Ryswyk

Directors

James Schuurman Hess

Meredith Moore

Tom Gill

Dr. Christopher Stemerding

Federico Olivieri

Dr. Peter McPhedran

Michelle Robichaud

Blake Skinner





Vision

We envision communities where people living with substance use are welcomed, supported, and thriving.



Mission

With a commitment to partnership, support, and advocacy, STC delivers expert services to individuals, families, and communities experiencing harm related to substance use.



Values

- Inclusion
- Advocacy
- Accountability
- Collaboration
- Innovation
- Person-centered

Our Four Pillars of Service

STC's four pillars of service highlight the foundations of our harm reduction services and our areas of expertise.



**Residential
Services**



**Supportive
Housing**



**Addiction
Medicine
& Withdrawal**



**Community
& Justice**

Our Strategic Priorities & Why They Matter (2024 – 2026)

The people,
human resources,
and culture that
underpin everything
we do

The work
we most need
to do to create
impact

The impact
we want to deliver
for our stakeholders

OUR IMPACT

People impacted by
substance
use feel supported,
are able to access
quality services when
and where they need
them, and experience
their desired
outcomes.

OUR WORK

**Increase revenue and resource
pathways to target resources
here they are needed most...**



so that STC has the necessary,
stable, and flexible funds to
support the organization and
its clients.

**Define and fulfill our mission and
purpose in meeting the needs
of individuals, families, and
communities experiencing harm
related to substance use...**



so that clients and community
members have the support they
need from STC.

Enhance corporate services...



so that STC has a strong
foundation to support the
organization and its clients.

CENTERING PEOPLE

**Engage and centre client
voices in our work...**



so that STC's work is in support of,
and informed and supported by,
the wisdom, experience and good
will of clients, families, alumni, and
community.

**Ensure that our people thrive
and love contributing to,
and working at, STC...**



so that STC has highly
skilled and engaged teams
to support client care and
community development.

Accessibility, Belonging and Community

Permanent Supportive Housing

10 Shelldale: Housing, Health, and Hope

10 Shelldale is a collaborative initiative between Stonehenge Therapeutic Community, Guelph Community Health Centre, and Kindle Communities that provides permanent supportive housing for individuals who have experienced chronic homelessness and face complex mental health, substance use, and physical health challenges. More than just housing, 10 Shelldale offers 24/7 wrap-around supports that help residents stay housed, build stability, and improve their well-being. It's a place to call home—where people find safety, connection, and a renewed sense of belonging. By combining safe housing with compassionate, integrated care, 10 Shelldale helps individuals reclaim their health and dignity, and creates lasting change for those who need it most.



2,170
face-to-face visits
between staff and
residents



84%
of residents surveyed
agreed that staff at PSH
connected them to the
services and supports
they needed



77
care coordination meetings
facilitated in collaboration
with integrated health
and community partners
to assist individuals with
complex health needs

Permanent Supportive Housing
clients find the following most
helpful about the program:



The program is not done, it is not in
transition, and there is no end date.
Client, Supportive Housing



Having a roof over my head, kind
and understanding employees,
a chill environment, food and
snacks, and having nurse on site.
Client, Supportive Housing



“ Kim’s Story

My first interaction with Stonehenge was when I entered the residential treatment program in 2006. I learned a lot about myself during treatment and the changes I needed to make in my life. Once I completed the program, I was grateful to be able to access aftercare support and weekend re-grounding at STC as I needed to.

From there I became a member of Stonehenge alumni group, where I was able to support clients going through the same program I did, from the beginning of their journey, to celebrating them at their graduation. I stayed in Guelph when I left STC and would often see residents on their weekly outings from STC coming to the 12 step meetings I attended. This always gave me hope for them.

I have been in recovery since the day I left Stonehenge. Last year, I applied for and was hired as a Peer Support Worker at the new Permanent Supportive Housing (PSH) site. My work at PSH has been a humbling experience. Giving back has been a lifesaver to my recovery. I love that STC offers training and opportunities for advancing in our own life, and also makes sure we care for ourselves along the way.

Kim, Peer Support Worker,
Permanent Supportive Housing

“ Client Story

Stonehenge has helped me from my days at Safe Beds to currently at 10 Shelldale Crescent. I struggle with mental health and addiction issues and have faced homelessness over the last two years. Stonehenge has given me the support I need to find stability mentally, and a beautiful suite to grow in with a team close by to assist me to achieve my life goals.

The residents at Shelldale come from unique, yet similar challenging backgrounds, many of whom would remain chronically unhoused without this support.

I have been given the chance to live and grow again when I was grasping for any hope to keep me alive.

Client, Permanent Supportive Housing



For more information on our **Supportive Housing**, visit us online.



Accessibility

Digital Front Door

Connecting people to care where they are, and when they need it.

Digital Front Door is a virtual Rapid Access Addiction Medicine (RAAM) clinic in Waterloo Region, Guelph, and Wellington County for people to access quality healthcare and professional guidance, relating to substance use, from a nurse practitioner and an addiction counsellor.

“

The ease of access, counsellors, Peer Support Workers and fantastic nurse practitioners and ongoing support has been invaluable to me in my recovery journey.

Client, Digital Front Door

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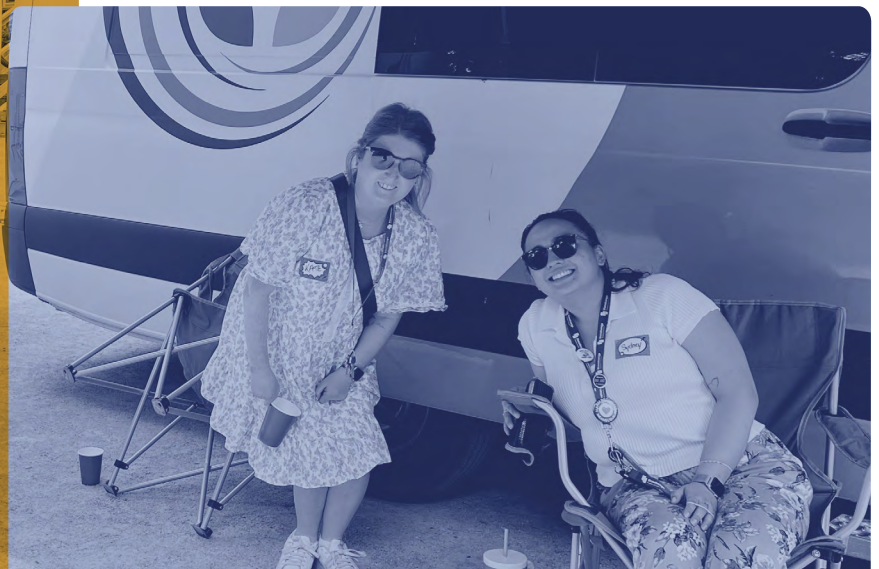
What I found most helpful was the ease of accessibility and the ability to communicate directly with my prescription provider as needed.

Client, Digital Front Door

“

This program is life changing. The support and compassion from the staff is incredible. I always feel accepted and never judged. I wouldn't be where I am without this program.

Client, Digital Front Door



“ Katie’s Story

The social distancing requirements of COVID-19 brought about many health care innovations, and telemedicine was one that came to stay.

One example of this is the Digital Front Door (DFD), a virtual platform that allows providers and clients to connect outside of a typical bricks and mortar clinic. This is uniquely beneficial for Stonehenge’s Rapid Access Addiction Medicine (RAAM) clinic, which is meant to help people in their earliest moment of need. Removing regular in-person requirements increases our ability to support a vast geographic area, including rural and remote settings, and reduces barriers such as transportation, while providing the flexibility that someone with a more transient lifestyle may require. Patients have even reported feeling a sense of relief at not having to face the stigmatizing crowds in front of a clinic or worry about who they may run into during their visit.

While virtual care may not be for all, it’s a great option to have on the menu.

Katie, Nurse Practitioner, RAAM



For more information on our **Addiction Medicine & Withdrawal Services**, visit us online.



92%
of participants said
the care they receive
virtually meets their
current needs



89%
of participants said
the DFD helped them
meet their substance
use goals



Belonging Peer Support

Peer Support turns shared experience into shared strength.

Belonging begins with “you’re not alone—I’ve been there too.”

An important contributor to recovery, Peer Support builds a supportive connection amongst people who share a common or similar experience.

Peer Support Workers, who are embedded in all of our pillars of service at Stonehenge, build and maintain a connection with each other through regular Community of Practice sessions that support their guiding values. The camaraderie that occurs within a team of like-minded individuals creates space for knowledge sharing, learning, and connection that is passed on to clients.



99%

of clients surveyed agreed that Peer2Peer connected them to the services and supports they needed



98%

of clients surveyed agreed that Peer Support Workers made it easier for them to talk openly about difficult situations and experiences



100%

of participants said Peer Support Workers understood their issues, challenges and situation



100%

of clients surveyed said they intended to use the knowledge and skills they learned from their Peer Support Worker



“

I was inspired to become a Peer Support Worker after I received support from another peer. The opportunity to intentionally share pieces of my lived experience with those living with mental illness/substance use challenges is equally as beneficial for my recovery.

Debbz, Certified Peer Support Worker, Supportive Housing

“

Even though it was a scary experience, the Peer Support Worker provided me with support and information that reassured me. My daughters and my father are also grateful for the support and resources she provided to them. I was blown away by the services available in the community. I had no idea. Even my doctor did not know about some of them when we had a family meeting. **Client**, Peer2Peer

“

I do not know what I would have done if I did not meet the Peer Support Worker while I was in hospital. I did not see a way forward or have any hope. She was able to get me connected to a program I had never heard of. **Client**, Peer2Peer

“

Very kind and the most supportive person I've talked to. They gave so many ideas on coping and healing. **Client**, Supportive Housing



For more information on our **Community & Justice Services**, visit us online.



Community

Residential Services

Stonehenge's Residential Treatment Program is grounded in the Therapeutic Community (TC) model—an evidence-based approach that views recovery as a holistic, community-driven process.

In a TC, clients live and work together in a structured, supportive environment where the community itself is the catalyst for change. Through shared responsibility, peer support, and daily routines, individuals build healthy relationships, self-awareness, and life skills essential for long-term recovery. As the only publicly funded TC for adults in Ontario, Stonehenge offers a unique and vital space for individuals seeking meaningful, lasting change in their lives.



For more information on our **Residential Services**, visit us online.



95%
of residents reported the program was respectful of their values, beliefs, and traditions



76%
of residents in Active Treatment said the program made them feel welcome and at home



82%
of residents in Active Treatment said the program helped them feel more hopeful about the future



“ Cheri’s Story

The moment I walked through the door at Stonehenge’s Administration office, after being gone for almost a decade, I knew I had returned to the right place. There was a sense of familiarity, both in the surroundings and in the energy of the people and the purpose that drives them.

Stonehenge fosters a culture of belonging, where everyone is seen, heard, and valued. It’s more than a workplace; it’s a community that genuinely cares for the people it serves and those who serve alongside them. It’s a place where values aren’t just statements on paper, they’re actions woven into daily decisions and interactions.

Returning to Stonehenge feels like rejoining a community with purpose and passion, where every voice matters, and every contribution has the potential to make a meaningful impact. The Therapeutic Community is a unique setting and I feel honoured to work alongside the clinical teams in this program.

I’m grateful to once again be part of this organization, where the work we do together makes a greater difference than what any one of us could achieve alone.

Cheri, Director of Clinical Services,
Residential Services and Community & Justice

“

The love care and support from my peers was really helpful to me.

Client, Residential Services

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I was made to be accountable for myself. I was able to slowly adjust to my surroundings with everyone knowing I was in orientation. The community was very supportive.

Client, Residential Services



Community Development & Donations Update

Over the past year, we've seen incredible growth and positive change within our community.

Thanks to the continued support of everyone who donated to our campaign, we're proud to share that we not only reached our year-end goal but exceeded it, raising \$7,033.87 for wellness and exercise equipment in our Residential Treatment Program. These funds will directly support our clients, helping them develop healthy coping strategies and strengthen their recovery as they work to rebuild their lives.

This year, we're also fostering belonging and connection through a generous \$100,000 grant from Shoppers Foundation for Women's Health for the Let's Grow Together program, specifically to support pregnant and parenting women. This initiative allows us to create a more inclusive and supportive environment where mothers and their children feel valued, empowered, and connected on their journey.

Let's Grow Together!



Thank you to Shoppers Foundation for Women's Health for enabling community connections and supporting our clients.

SHOPPERS
FOUNDATION
FOR WOMEN'S HEALTH



Stonehenge
Therapeutic Community
Support. Hope. Thrive.



We are excited to be building a stronger community through ongoing outreach and development efforts.

Scan the QR code to sign up for our emails—you'll receive all the latest updates on our fundraising efforts, upcoming events, and ways to stay involved. Together, we are creating meaningful change, rooted in compassion, belonging, and shared responsibility.



**We reached 100%
of our fundraiser
for wellness &
exercise
equipment!**

**That's \$7,033 for clients in
our Residential Program.**

Thank you to everyone who supports
our mission, and our clients towards
reaching their goals.



Support. Hope. Thrive.

Let's stay connected!

Scan the QR code to sign up for our emails. You'll get all the latest updates on our fundraising efforts, events, and more!



Your involvement is crucial, and together, we can make a real difference. Your continued support allows us to be accessible, foster belonging, and build community!

Community Partner Award

Each year, Stonehenge reflects on the importance and impact of those in the community we work alongside in order to best support the people we serve. It is through collaboration, trust and advocacy that community is built.

We are proud to honour Andrea DeJong, from the Guelph General Hospital and Community Engagement Officers Brittany Watson and Chris Rose from Waterloo Regional Police Services.

Thank you for all you do!



Annual Report Financials 2024 – 2025

REVENUE

Ministry of Health / Ontario Health	\$ 8,568,611
Ministry of the Solicitor General	\$ 485,450
Correctional Service of Canada	\$ 789,989
Other Funders*	\$ 1,746,568
Miscellaneous	\$ 52,136
Total Funding	\$11,642,754

* Includes Guelph CHC, County of Wellington, Health Sciences North, Grand River Hospital, City of Guelph

EXPENSES

Residential Services	21%	\$ 2,365,554
Supportive Housing	35%	\$ 4,019,420
Addiction Medicine & Withdrawal	24%	\$ 2,708,490
Community & Justice	10%	\$ 1,102,051
Administration	10%	\$ 1,175,017
Total Expenditures	100%	\$ 11,370,532



Support. Hope. Thrive.

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By working
together, we
can create
meaningful
and lasting
change in our
community!